TOWN OF CANTERBURY 2027 BUDGET DRAFT 11/13/26

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4130	**EXECUTIVE**							
4130.1	Selectmen Salaries	12,000	0	0	12,000	0	0.0%	0
4130.3	Town Administrator Wages	69,641	61,734	0	71,268	1,627	2.3%	0
4130.4	Office Equipment Repairs	100	0	0	100	0	0.0%	0
4130.5	Selectmen Seminars	500	419	0	500	0	0.0%	0
4130.6	Telephone	5,000	4,549	0	5,000	0	0.0%	0
4130.7	Printing	100	0	0	100	0	0.0%	0
4130.8	Office Equipment	1,000	882	0	1,000	0	0.0%	0
4130.10	Office Supplies	3,000	1,975	0	3,000	0	0.0%	0
4130.11	Health Insurance	51,000	46,139	0	54,400	3,400	6.7%	14,254
4130.12	Postage	1,200	2,150	0	1,300	100	8.3%	0
4130.15	Disability/Life Insurance	2,261	2,072	0	2,261	0	0.0%	0
4130.21	Admin Wages	42,848	34,515	0	44,562	1,714	4.0%	0
4130.22	Assessing Wages	68,956	61,000	0	68,956	0	0.0%	0
4130.25	Miscellaneous	100	2,850	0	100	0	0.0%	0
4130.54	Administrative Training	250	0	0	250	0	0.0%	0
4130.55	Advertising	500	83	0	500	0	0.0%	0
4130.56	Printing Town Report	2,000	1,764	0	2,000	0	0.0%	0
Total 4130	**EXECUTIVE**	260,456	220,132	0	267,297	6,841	2.6%	14,254
4135	**INFORMATION TECHNOLOGY**							
	EXECUTIVE							
4135-2e	Computers/Hardware	1,000	0	0	1,000	0	0.0%	0
4135-3e	Software/Licensing	18,000	7,575	0	18,500	500	2.8%	0
4135-4e	Offsite Backup	2,500	2,500	0	2,500	0	0.0%	0
4135-5e	IT/Network Support	12,500	6,250	0	12,500	0	0.0%	0
Sub-Total	*EXECUTIVE*	34,000	16,325	0	34,500	500	1.5%	0
	TOWN CLERK-TAX COLLECTOR							
4135-6t	Computers/Hardware	500	0	0	200	-300	-60.0%	0
4135-7t	Software/Licensing	7,000	225	0	7,400	400	5.7%	0
4135-8t	Computer Repair	1	0	0	1	0	0.0%	0
Sub-Total	*TOWN CLERK-TAX COLLECTOR*	7,501	225	0	7,601	100	1.3%	0
	POLICE							
4135.12	Offsite Backup	870	863	0	870	0	0.0%	0
4135-9p	Computers/Hardware	2,500	163	0	2,500	0	0.0%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4135-10	Software/Licensing	3,800	4,169	0	4,568	768	20.2%	0
4135-11	Computer Repair	500	0	0	500	0	0.0%	0
Sub-Total	*POLICE*	7,670	5,195	0	8,438	768	10.0%	0
	FIRE							
4135.15	Offsite Backup	870	863	0	870	0	0.0%	0
4135-12	Computers/Hardware	1,000	0	0	1,000	0	0.0%	0
4135-13	Software/Licensing	2,500	2,325	0	2,500	0	0.0%	0
4135-14	Computer Repair	500	0	0	500	0	0.0%	0
Sub-Total	*FIRE*	4,870	3,187	0	4,870	0	0.0%	0
	HIGHWAY							
4135.21	Computer Repair - Transfer Stat	250	175	0	250	0	0.0%	0
4135-15	Computers/Hardware	500	0	0	500	0	0.0%	0
4135-16	Software/Licensing	250	36	0	250	0	0.0%	0
4135-17	Computer Repair - Highway	250	0	0	250	0	0.0%	0
Sub-Total	*HIGHWAY*	1,250	211	0	1,250	0	0.0%	0
	CONSERVATION							
4135-18	Computers/Hardware	1	0	0	1	0	0.0%	0
4135-19	Software/Licensing	385	304	0	432	47	12.2%	0
4135-20	Computer Repair	1	0	0	1	0	0.0%	0
Sub-Total	*CONSERVATION*	387	304	0	434	47	12.1%	0
Total 4135	**INFORMATION TECHNOLOGY**	55,678	25,447	0	57,093	1,415	2.5%	0
4140	**ELECTION, REG & VITAL STATS**							
4140.1	Town Clerk Salary	33,000	27,734	0	32,605	-395	-1.2%	0
4140.2	Marriage License Fees	600	258	0	600	0	0.0%	0
4140.3	Deputy Town Clerk Wages	26,520	23,493	0	27,900	1,380	5.2%	0
4140.7	Town Clerk Office Supplies	1,400	896	0	1,400	0	0.0%	0
4140.8	Town Clerk Office Equipment	900	839	0	900	0	0.0%	0
4140.10	Town Clerk Seminars	1,400	335	0	1,400	0	0.0%	0
4140.11	Dog Tags	300	232	0	300	0	0.0%	0
4140.12	Election Wages	5,000	2,123	0	3,000	-2,000	-40.0%	0
4140.14	Election Advertising	500	0	0	250	-250	-50.0%	0
4140.15	Election Misc. Supplies	1,500	2,436	0	1,000	-500	-33.3%	0
4140.16	Voting Machine	2,500	3,325	0	1,000	-1,500	-60.0%	0
4140.19	Vital Statistic Fees	800	741	0	800	0	0.0%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4140.36	Leave Coverage/Town Mtg Minutes	1	0	0	1	0	0.0%	0
4140.37	Record Scanning	1	0	0	1	0	0.0%	0
Total 4140	**ELECTION, REG & VITAL STATS**	74,422	62,411	0	71,157	-3,265	-4.4%	0
4150	**FINANCIAL ADMINISTRATION**							
4150.1	Tax Collector Salary	34,640	32,251	0	36,026	1,386	4.0%	0
4150.03	Bookkeeper Wages	32,100	27,706	0	32,700	600	1.9%	0
4150.4	Outside Auditing	22,625	23,025	0	25,175	2,550	11.3%	0
4150.7	Tax Collector Seminars	1,200	746	0	1,200	0	0.0%	0
4150.10	Registrar of Deeds	500	591	0	500	0	0.0%	0
4150.11	Tax Collector Health Insurance	14,000	11,134	0	15,694	1,694	12.1%	2,839
4150.12	Tax Collector Retirement	8,624	7,443	0	8,752	128	1.5%	0
4150.15	Disability/Life Insurance	1,011	927	0	1,011	0	0.0%	0
4150.91	Tax Collector Liens	800	400	0	800	0	0.0%	0
4150.93	Treasurer Salary	6,055	3,028	0	6,297	242	4.0%	0
4150.95	Tax Collector Office Supplies	1,500	954	0	1,500	0	0.0%	0
4150.96	Tax Collector Postage	6,500	5,152	0	7,000	500	7.7%	0
4150.98	Treasurer Mileage Reimbursement	1,000	796	0	1,000	0	0.0%	0
Total 4150	**FINANCIAL ADMINISTRATION**	130,554	114,152	0	137,655	7,101	5.4%	2,839
Total 4152	**REVALUATION OF UTILITIES**	1	2,100	0	1	0	0.0%	0
4153	**LEGAL EXPENSES**							
4153.3	General Municipal	21,000	14,257	0	21,000	0	0.0%	0
Total 4153	**LEGAL EXPENSES**	21,000	14,257	0	21,000	0	0.0%	0
4155	**PERSONNEL ADMINISTRATION**							
4155.1	Medicare	20,568	15,992	0	22,569	2,001	9.7%	0
4155.2	Social Security	87,947	51,882	0	70,000	-17,947	-20.4%	0
4155.3	Unemployment Compensation	1	0	0	1	0	0.0%	0
4155.4	Payroll Processing	6,000	5,441	0	6,000	0	0.0%	0
4155.5	Federal DOT Drug Testing	1,000	1,260	0	1,000	0	0.0%	0
Total 4155	**PERSONNEL ADMINISTRATION**	115,516	74,574	0	99,570	-15,946	-13.8%	0
4191	**PLANNING BOARD**							
4191.1	PB Postage	1,100	961	0	1,100	0	0.0%	0
4191.2	PB Secretary Wages	5,500	1,916	0	5,500	0	0.0%	0
4191.5	PB Professional Services	2,500	0	0	2,500	0	0.0%	0
4191.6	PB Advertising	250	317	0	250	0	0.0%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4191.7	PB Printing	100	0	0	100	0	0.0%	0
4191.8	PB Supplies	600	509	0	1,300	700	116.7%	0
4191.9	PB Equipment	100	0	0	100	0	0.0%	0
4191.10	PB Seminar	250	0	0	250	0	0.0%	0
4191.4	PB Legal Expenses	2,500	0	0	2,500	0	0.0%	0
4191.11	ZBA Secretary Wages	2,000	2,248	0	1,200	-800	-40.0%	0
4191.13	ZBA Postage	250	388	0	500	250	100.0%	0
4191.14	ZBA Advertising	1,000	760	0	1,000	0	0.0%	0
4191.15	ZBA Supplies	250	297	0	300	50	20.0%	0
4191.16	ZBA Seminar	50	0	0	50	0	0.0%	0
4191.17	Land Use Administrator	21,000	11,474	0	21,000	0	0.0%	0
Total 4191	**PLANNING BOARD**	37,450	18,869	0	37,650	200	0.5%	0
4194	**GENERAL GOVERNMENT BUILDINGS**							
4194.1	Center Electricity	750	573	0	750	0	0.0%	0
4194.2	Town Hall Maintenance	2,000	3,204	0	2,000	0	0.0%	0
4194.3	Town Hall Electricity	1,500	1,509	0	1,800	300	20.0%	0
4194.5	Town Building Emergency Fund	1	0	0	1	0	0.0%	0
4194.7	Sam Lake Maintenance	1,000	1,623	0	1,000	0	0.0%	0
4194.8	Sam Lake Electricity	4,000	3,684	0	4,000	0	0.0%	0
4194.11	Elkins/Houser Building Maint	1,500	1,518	0	1,500	0	0.0%	0
4194.12	Historical Society Electricity	2,100	1,715	0	1,900	-200	-9.5%	0
4194.13	Town Buildings Heat/Oil/Propane	31,000	36,454	0	25,000	-6,000	-19.4%	0
4194.14	Municipal Building Electricity	9,000	8,698	0	9,000	0	0.0%	0
4194.16	Municipal Building Alarms	3,000	1,634	0	3,000	0	0.0%	0
4194.17	Municipal Building Maintenance	6,000	14,525	0	6,000	0	0.0%	0
4194.18	Sam Lake Security System	630	1,028	0	630	0	0.0%	0
4194.19	Janitorial Services	11,000	3,975	0	11,000	0	0.0%	0
4194.20	Meetinghouse Maintenance	500	3,888	0	500	0	0.0%	0
4194.21	Transfer Station Security Syst	500	290	0	500	0	0.0%	0
4194.40	Elkins/Houser Security System	1,000	369	0	1,000	0	0.0%	0
4194.62	Town Hall Security System	500	297	0	500	0	0.0%	0
4194.63	Center Maintenance	2,000	975	0	1,500	-500	-25.0%	0
Total 4194	**GENERAL GOVERNMENT BUILDINGS**	77,981	85,958	0	71,581	-6,400	-8.2%	0
4195	**CEMETERIES**							

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4195.1	Cemetery Wages	4,300	2,004	0	4,300	0	0.0%	0
4195.2	Sub-Contractor	1	0	0	1	0	0.0%	0
4195.3	Equipment Repairs	500	0	0	500	0	0.0%	0
4195.5	Parts & Supplies	1	0	0	600	599	59900.0%	0
4195.6	Cemetery Maintenance	5,100	2,675	0	4,500	-600	-11.8%	0
4195.7	Tree Removal	2,000	0	0	2,000	0	0.0%	0
4195.8	Record Keeping Software	900	603	0	900	0	0.0%	0
4195.9	Corner Stones	1	0	0	1	0	0.0%	0
4195.60	Headstone repairs	4,400	4,400	0	4,400	0	0.0%	0
4195.61	Maplegrove Cemetery Layout	500	0	0	500	0	0.0%	0
Total 4195	**CEMETERIES**	17,703	9,682	0	17,702	-1	0.0%	0
4196	**INSURANCE**							
4196.2	Worker's Compensation	39,906	39,808	0	34,681	-5,225	-13.1%	0
4196.3	Liability	61,480	61,480	0	60,293	-1,187	-1.9%	0
Total 4196	**INSURANCE**	101,386	101,288	0	94,974	-6,412	-6.3%	0
4197	**ADVERTISING & REGIONAL DEV.**							
4197.1	NH Municipal Association	2,513	2,513	0	2,645	132	5.3%	0
4197.2	Central NH Planning	3,298	3,298	0	3,298	0	0.0%	0
4197.4	Assoc. of Assessing Dues	45	50	0	50	5	11.1%	0
4197.10	Town Clerk Dues	50	0	0	1	-49	-98.0%	0
4197.11	Tax Collector Dues	50	40	0	50	0	0.0%	0
4197.12	NH Local Welfare Admin Assoc	50	0	0	50	0	0.0%	0
Total 4197	**ADVERTISING & REGIONAL DEV.**	6,006	5,901	0	6,094	88	1.5%	0
4240	**BUILDING INSPECTION**							
4120.13	Telephone/Email	635	460	0	635	0	0.0%	0
4240.1	Building Inspection Wages	17,000	11,712	0	17,315	315	1.9%	0
4120.2	Supplies	1,000	305	0	1,000	0	0.0%	0
4120.3	Seminars	500	0	0	250	-250	-50.0%	0
4120.4	Mileage	1,000	303	0	1,000	0	0.0%	0
4120.5	Sub Contractor	500	0	0	500	0	0.0%	0
4120.10	Code Enforcement	500	0	0	500	0	0.0%	0
Total 4240	**BUILDING INSPECTION**	21,135	12,780	0	21,200	65	0.3%	0
TOTAL	**GENERAL GOVERNMENT**	**919,289**	**747,550**	**0**	**902,974**	**-16,315**	**-1.8%**	**17,093**

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4210	**POLICE**							
	Police Department Wages							
4210.0C	Police Chief Salary	89,250	78,952	0	96,380	7,130	8.0%	0
4210.c	Administration	36,000	31,188	0	37,000	1,000	2.8%	0
4210.1b	Overtime	15,000	10,388	0	15,000	0	0.0%	0
4210.1	Officer Wages	260,072	178,387	0	341,480	81,408	31.3%	0
Sub-Total	*Police Department Wages*	400,322	298,914	0	489,860	89,538	22.4%	0
	Cruiser Maintenance							
4210.G	Tires	3,000	3,024	0	3,000	0	0.0%	0
4210.H	Insurance Deductible	2,000	0	0	2,000	0	0.0%	0
4210.I	2018 Unit 4	2,000	113	0	2,000	0	0.0%	0
4210.J	2026 Unit 3	2,000	653	0	2,000	0	0.0%	0
4210.K	2021 Unit 2	2,000	2,000	0	2,000	0	0.0%	0
4210.L	2021 Unit 1	2,000	118	0	2,000	0	0.0%	0
4210.M	2023 Unit 5	2,000	208	0	2,000	0	0.0%	0
4210.2	Cruiser Maintenance - Other	1	0	0	1	0	0.0%	0
Sub-Total	*Cruiser Maintenance*	15,001	6,116	0	15,001	0	0.0%	0
4210.3	Health Insurance	20,000	18,136	0	30,194	10,194	51.0%	839
4210.5	Radios & Repairs	3,300	899	0	3,000	-300	-9.1%	0
4210.6	Dispatch	25,409	25,409	0	23,654	-1,755	-6.9%	0
4210.7	Gas/Oil	15,000	6,952	0	15,000	0	0.0%	0
4210.8	Office Supplies	2,500	1,272	0	2,500	0	0.0%	0
4210.9	Uniforms	4,000	4,483	0	4,000	0	0.0%	0
4210.11	Seminars/Dues/Subscriptions	850	325	0	850	0	0.0%	0
4210.12	Prosecutor	2,000	1,898	0	2,000	0	0.0%	0
4210.13	Telephone	5,500	3,859	0	5,500	0	0.0%	0
4210.14	Training	5,000	5,003	0	5,000	0	0.0%	0
4210.16	Retirement	100,672	75,743	0	127,488	26,816	26.6%	0
4210.17	Disability/Life Insurance	4,066	3,221	0	4,163	97	2.4%	0
4210.20	Investigation Expenses	500	200	0	500	0	0.0%	0
4210.91	Supplies/New Equipment	7,000	7,367	0	7,000	0	0.0%	0
Total 4210	**POLICE**	611,120	459,797	0	735,710	124,590	20.4%	839
Total 4215	**Civil Defense**	1	0	0	1	0	0.0%	0
4220	**FIRE**							

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4220.16	Part-Time Fire Chief	69,213	61,226	0	71,981	2,769	4.0%	0
4220.00	EMT Wages	80,000	71,252	0	85,000	5,000	6.3%	0
4220.1	Volunteer Reimbursement	31,000	9,127	0	31,000	0	0.0%	0
4220.2	Forest Fire Costs	1,500	1,670	0	1,700	200	13.3%	0
	Vehicle Maintenance							
4220.3B	Fire Engine #3	5,000	415	0	5,000	0	0.0%	0
4220.3C	Rescue 1	4,400	0	0	1,200	-3,200	-72.7%	0
4220.3F	Utility	1,000	0	0	1,000	0	0.0%	0
4220.3G	Tanker1	3,500	673	0	3,500	0	0.0%	0
4220.3H	Command Vehicle	1,200	744	0	1,000	-200	-16.7%	0
4220.3I	Engine 2	5,000	3,663	0	5,000	0	0.0%	0
4220.3J	2019 F350 Forestry Truck	1,000	1,020	0	1,000	0	0.0%	0
4220.3K	2020 Kawasaki UTV	1,100	0	0	1,000	-100	-9.1%	0
4220.3	Vehicle Maintenance - Other	1,000	328	0	1,000	0	0.0%	0
Sub-Total	*Vehicle Maintenance*	23,200	6,843	0	19,700	-3,500	-15.1%	0
4220.3L	Insurance Deductible	2,000	0	0	2,000	0	0.0%	0
4220.4	Training & Prevention	6,000	3,576	0	6,000	0	0.0%	0
4220.5	Dispatch	31,152	31,152	0	33,937	2,785	8.9%	0
4220.6	Radios & Pagers	5,000	3,217	0	5,000	0	0.0%	0
4220.8	Gasoline & Oil	6,300	3,863	0	6,300	0	0.0%	0
4220.9	Fire & Rescue Equipment	11,000	3,939	0	10,000	-1,000	-9.1%	0
4220.10	Dry Hydrants	2,000	0	0	2,000	0	0.0%	0
4220.11	Office Supplies	1,600	1,149	0	1,600	0	0.0%	0
4220.12	Uniforms	3,000	3,049	0	3,000	0	0.0%	0
4220.13	Weekend Reimbursements	10,000	3,171	0	10,000	0	0.0%	0
4220.14	Turnout Gear	10,000	1,427	0	12,000	2,000	20.0%	0
4220.15	Wellness Fitness	1,000	2,248	0	1,000	0	0.0%	0
4220.17	Fire Prevention Education	1,000	499	0	1,000	0	0.0%	0
4220.61	Fire Hose	1,000	1,035	0	1,200	200	20.0%	0
4220.91	Office Equipment	700	354	0	750	50	7.1%	0
4220.92	EMS Continuing Education	5,000	1,578	0	5,000	0	0.0%	0
4220.93	Medical Supplies & Equipment	5,250	2,689	0	5,200	-50	-1.0%	0
4220.94	Equipment Maintenance	3,000	5,354	0	4,000	1,000	33.3%	0
Total 4220	**FIRE**	309,916	218,419	0	319,368	9,453	3.1%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
TOTAL	**PUBLIC SAFETY**	**921,037**	**678,216**	**0**	**1,055,079**	**134,043**	**14.6%**	**839**
4311-1	**HIGHWAY ADMINISTRATION**							
4311.1a	Road Agent Salary	80,000	71,335	0	77,894	-2,106	-2.6%	0
4311.1	Wages	225,900	125,678	0	225,900	0	0.0%	0
4311.OT	Overtime	39,500	15,665	0	39,500	0	0.0%	0
4311.2	Sub-Contractor	1	0	0	1	0	0.0%	0
	Equipment Repairs							
4311.T1	T1 Repairs-2011 International	15,000	4,277	0	15,000	0	0.0%	0
4311.T2	T2 Repairs-2005 Sterling	3,000	1,048	0	3,000	0	0.0%	0
4311.T3	T3 Repairs-2014 International	12,000	21,096	0	15,000	3,000	25.0%	0
4311.T4	T4 Repairs-2023 F-550	3,000	3,778	0	3,000	0	0.0%	0
4311.T5	2018 Freightliner	5,000	9,172	0	6,000	1,000	20.0%	0
4311.T7	T7 Repairs-2020 F550	3,000	15,750	0	4,000	1,000	33.3%	0
4311.T9	T9 Repairs-2025 Freightliner	0	476	0	3,000	3,000		0
4311.G	Grader Repairs - Cat	3,000	5,229	0	5,000	2,000	66.7%	0
4311.BH	Backhoe repairs	2,000	3,482	0	4,000	2,000	100.0%	0
4311.BC	Equipment Repairs-Bobcat	750	568	0	750	0	0.0%	0
4311.L	Loader Repairs	4,500	21,373	0	4,500	0	0.0%	0
4311.GG	Green Grader	500	0	0	500	0	0.0%	0
4311.3	Equipment Repairs - Other	3,500	6,232	0	4,500	1,000	28.6%	0
Sub-Total	*Equipment Repairs*	55,250	92,482	0	68,250	13,000	23.5%	0
4311.4	Health Insurance	70,000	25,317	0	38,673	-31,327	-44.8%	5,627
4311.5	Retirement	35,126	22,476	0	40,201	5,075	14.4%	0
4311.6	Telephone	1,500	652	0	1,500	0	0.0%	0
4311.7	Supplies	16,000	13,093	0	16,000	0	0.0%	0
4311.8	Gasoline & Diesel	35,000	35,289	0	51,500	16,500	47.1%	0
4311.9	Tires	4,000	748	0	4,000	0	0.0%	0
4311.11	Highway Equipment	1,500	941	0	4,500	3,000	200.0%	0
4311.12	Disability/Life Insurance	3,856	2,711	0	3,746	-110	-2.9%	0
4311.13	Mowing Town Lands	5,250	0	0	5,250	0	0.0%	0
4311.14	Training	800	5,940	0	6,000	5,200	650.0%	0
4311.15	Highway Uniforms	1,500	791	0	1,500	0	0.0%	0
Total 4311-1	**HIGHWAY ADMINISTRATION**	575,183	413,117	0	584,415	9,232	1.6%	5,627

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4312-1	**HIGHWAYS & STREETS**							
4312.1	Salt	30,000	16,648	0	30,000	0	0.0%	0
4612.2	Sand & Gravel	20,000	15,144	0	20,000	0	0.0%	0
4312.3	Road Tar	230,000	216,454	0	230,000	0	0.0%	0
	Road Improvements							
4312.4T	Tree Removal	3,000	2,000	0	3,000	0	0.0%	0
4312.4G	Summer Gravel	15,000	14,090	0	15,000	0	0.0%	0
4312.4	Road Improvements - Other	21,000	7,995	0	21,000	0	0.0%	0
Sub-Total	*Road Improvements*	39,000	24,085	0	39,000	0	0.0%	0
4612.5	Sand & Salt sub contractor	12,000	7,867	0	12,000	0	0.0%	0
4612.6	Signage	750	1,268	0	750	0	0.0%	0
4612.30	Road Side Mowing	16,000	16,310	0	20,000	4,000	25.0%	0
Total 4312-1	**HIGHWAYS & STREETS**	347,750	297,776	0	351,750	4,000	1.2%	0
4313	**CULVERTS & BRIDGES**							
4313.1	Culvert/Bridge Maintenance	1,000	0	0	1,000	0	0.0%	0
Total 4313	**CULVERTS & BRIDGES**	1,000	0	0	1,000	0	0.0%	0
Total 4316	**STREET LIGHTING**	2,500	2,393	0	3,000	500	20.0%	0
TOTAL	**HIGHWAYS & STREETS**	**926,433**	**713,285**	**0**	**940,165**	**13,732**	**1.5%**	**5,627**
4321-1	**SOLID WASTE COLLECTION**							
4321.1	Wages	78,500	62,993	0	82,000	3,500	4.5%	0
4321.3	Overtime	5,000	694	0	5,000	0	0.0%	0
4321.4	Telephone	2,000	2,218	0	2,600	600	30.0%	0
4321.5	Supplies	750	1,053	0	750	0	0.0%	0
4321.6	Electricity	3,000	2,509	0	3,500	500	16.7%	0
4321.7	Gas & Oil	3,500	2,512	0	3,500	0	0.0%	0
4323.9	Building Maintenance	2,500	1,837	0	2,500	0	0.0%	0
4323.10	Seminars	400	201	0	400	0	0.0%	0
	Truck Repairs							
4323.P	Packer Truck Repairs	2,000	5,784	0	2,000	0	0.0%	0
4323.12	Truck Repairs - Other	1	0	0	1	0	0.0%	0
Sub-Total	*Truck Repairs*	2,001	5,784	0	2,001	0	0.0%	0
	Equipment Repairs							
4323.T	Trailer	500	0	0	500	0	0.0%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4323.B	Baler Repairs	200	0	0	200	0	0.0%	0
4323.16	Equipment Repairs - Other	800	0	0	800	0	0.0%	0
Sub-Total	*Equipment Repairs*	1,500	0	0	1,500	0	0.0%	0
4323.17	Bag Purchase	8,000	0	0	8,000	0	0.0%	0
4321.19	Storm Water Drainage	1	0	0	1	0	0.0%	0
4323.19	Ground Water Testing	10,100	4,871	0	10,100	0	0.0%	0
Total 4321-1	**SOLID WASTE COLLECTION**	117,252	84,672	0	121,852	4,600	3.9%	0
4324	**SOLID WASTE DISPOSAL**							
4324.1	Co-op Fee MSW	54,775	41,588	0	55,500	725	1.3%	0
4324.2	Recycling Services	5,000	6,657	0	8,000	3,000	60.0%	0
4324.3	Hazardous Clean-up	1	0	0	1	0	0.0%	0
4324.4	Universal Waste	3,000	2,144	0	3,000	0	0.0%	0
4324.5	Construction & Demolition	10,000	10,739	0	13,000	3,000	30.0%	0
Total 4324	**SOLID WASTE DISPOSAL**	72,776	61,128	0	79,501	6,725	9.2%	0
TOTAL	**SOLID WASTE**	**190,028**	**145,800**	**0**	**201,353**	**11,325**	**6.0%**	**0**
4351	**ENERGY COMMITTEE**							
4351.1	Clean Energy NH Membership	300	600	0	300	0	0.0%	0
4351.02	Training	150	0	0	450	300	200.0%	0
4351.3	Programs	250	0	0	250	0	0.0%	0
4351.5	Misc	50	0	0	100	50	100.0%	0
4351.5a	Administration	250	0	0	250	0	0.0%	0
4351.6	Community Power Committee	1	0	0	1	0	0.0%	0
4351.7	CCPC Secretary Wages	1	0	0	1	0	0.0%	0
Total 4351	**ENERGY COMMITTEE**	1,002	600	0	1,352	350	34.9%	0
4411	**HEALTH**							
4414.1	Animal Control	200	0	0	200	0	0.0%	0
4411.2	Health Officer	0	59	0	500	500		0
4415.2	Penacook Rescue	187,010	93,600	0	200,000	12,990	6.9%	0
4415.3	Loudon Rescue	10,000	0	0	10,000	0	0.0%	0
Total 4411	**HEALTH**	197,210	93,659	0	210,700	13,490	6.8%	0
4441	**WELFARE**							
4441.1	Welfare Administrator	0	0	0	500	500		0
4441.3	Community Action Program	2,600	2,600	0	2,600	0	0.0%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4441.4	CASA Donation	2,500	2,500	0	2,500	0	0.0%	0
Total 4441	**WELFARE**	5,100	5,100	0	5,100	0	0.0%	0
Total 4442	**DIRECT ASSISTANCE**	20,000	8,180	0	20,000	0	0.0%	0
4550	**LIBRARY**	300,000	338,904	20,000	318,000	18,000	6.0%	0
4583	**PATRIOTIC PURPOSES**							
4583.1	Memorial Day	500	160	0	500	0	0.0%	0
4583.2	Fourth of July	10,000	10,000	0	10,000	0	0.0%	0
Total 4583	**PATRIOTIC PURPOSES**	10,500	10,160	0	10,500	0	0.0%	0
4589	**HISTORICAL SOCIETY**							
4589.1	Preservation Expense	1,300	0	0	1,300	0	0.0%	0
4589.2	Misc. Supplies	200	0	0	700	500	250.0%	0
Total 4589	**HISTORICAL SOCIETY**	1,500	0	0	2,000	500	33.3%	0
4651	**HISTORIC DISTRICT COMMISSION**							
4651.1	Secretary Wages	1,000	594	0	1,000	0	0.0%	0
4651.2	Postage	200	177	0	200	0	0.0%	0
4651.3	Supplies	250	135	0	250	0	0.0%	0
Total 4651	**HISTORIC DISTRICT COMMISSION**	1,450	905	0	1,450	0	0.0%	0
TOTAL	**CULTURE AND RECREATION**	**313,450**	**349,969**	**20,000**	**331,950**	18,500	5.9%	**0**
4500	**PARKS & RECREATION**							
4520.14	Riverland Conservation Area	900	633	0	900	0	0.0%	0
4520.1	Repairs	1	0	0	1	0	0.0%	0
	Soccer							
4520.3	Soccer Field Maintenance	450	280	0	450	0	0.0%	0
4520.4	Soccer Program Admin Costs	120	1,231	0	120	0	0.0%	0
4520.5	Soccer Equipment	1,995	488	0	1,995	0	0.0%	0
Sub-Total	*Soccer*	2,565	1,999	0	2,565	0	0.0%	0
	Halloween							
4520.10	Decorations & Supplies	600	313	0	600	0	0.0%	0
4520.11	Refreshment & Candy Costs	1,000	796	0	1,000	0	0.0%	0
Sub-Total	*Halloween*	1,600	1,109	0	1,600	0	0.0%	0
Total 4500	**PARKS & RECREATION**	5,066	3,741	0	5,066	0	0.0%	0
4611	**CONSERVATION**							
4611.1	Dues	600	100	0	600	0	0.0%	0

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
4611.2	Postage	1	0	0	1	0	0.0%	0
4611.3	Printing & Advertising	1	0	0	1	0	0.0%	0
4611.4	Supplies	1	0	0	1	0	0.0%	0
4611.5	Professional Services	500	36	0	500	0	0.0%	0
4611.6	Training	100	0	0	100	0	0.0%	0
4611.7	Easement Monitoring	2,945	0	0	3,010	65	2.2%	0
4611.8	Land Management	7,900	4,815	0	8,295	395	5.0%	0
4611.10	Water Quality Treatment	1,500	0	0	1,500	0	0.0%	0
4611.12	Administrative Support	1	0	0	1	0	0.0%	0
4611.13	Conservation Project Support	1	0	0	1	0	0.0%	0
Total 4611	**CONSERVATION**	13,550	4,951	0	14,010	460	3.4%	0
4652	**Agricultural Commission**							
4659.1	Administration	500	262	0	500	0	0.0%	0
Total 4652	**Agricultural Commission**	500	262	0	500	0	0.0%	0
4711	**PRINCIPAL LONG TERM DEBTS**							
4711.9	Cruiser-Bridge-Command Car	50,000	50,000	0	0	-50,000	-100.0%	0
4711.15	Backhoe Lease	20,158	20,158	0	26,630	6,472	32.1%	0
4711.16	Fire Engine Bond	0	0	0	47,000	47,000		0
Total 4711	**PRINCIPAL LONG TERM DEBTS**	70,158	70,158	0	73,630	3,472	4.9%	0
4721	**INTEREST LONG TERM DEBTS**							
4721.81	Cruiser-Bridge-Command Car	2,550	2,550	0	0	-2,550	-100.0%	0
4721.15	Backhoe Lease	6,246	6,246	0	6,445	199	3.2%	0
4721.16	Fire Engine Bond	10,850	10,850	0	20,882	10,032	92.5%	0
Total 4721	**INTEREST LONG TERM DEBTS**	19,646	19,646	0	27,327	7,681	39.1%	0
	SUB-TOTAL ALL DEPT EXPENSE	**3,602,470**	**2,841,117**	**20,000**	**3,789,206**	**186,736**	**5.2%**	**23,559**
	WARRANT ARTICLES							
2025-11	Sam Lake House Garage Renovation							
2026-7	Police Public Safety Details Revolving Fund	5,000		5,000				
2026-8	Fire Public Safety Details Revolving Fund	2,000		2,000				
2026-10	Capital Reserve Deposits	139,000						
2026-11	Slide-in Water Tank	18,000		18,000				
2026-12	Dump Truck Replacement	250,000		250,000				
2026-13	Rescue 1 Replacement	100,000		100,000				

Expense Item		2026 Budget	2026 YTD 11/13	2026 Offsets	2027 Budget	Budget +/-	Percent Change	Est. 2027 Offsets
2026-14	Extrication Equipment	50,000		40,000				
2026-15	Packer Truck	170,000						
2026-16	Waste Oil Burner	20,000						
2026-17	Salt Shed Capital Reserve Fund	25,000						
2026-18	Copier	4,000						
2026-19	Renewable Energy Capital Reserve Fund	6,000						
Total	**WARRANT ARTICLES**	789,000	0	415,000	0	-789,000	-100.0%	0
	GRAND TOTAL with WARRANT ARTICLES	**4,391,470**	**2,841,117**	**435,000**	**3,789,206**	**-602,264**	**-13.7%**	**23,559**

5000 **ENCUMBERENCES**

Total 5000	**ENCUMBERED**

New to 2027 budget
Doesn't match 2025 Town Report, bc a line was moved or adjusted
Forced the total to match. Was off by $1 due to rounding and moving several $1 lines
Don't forget to fill out