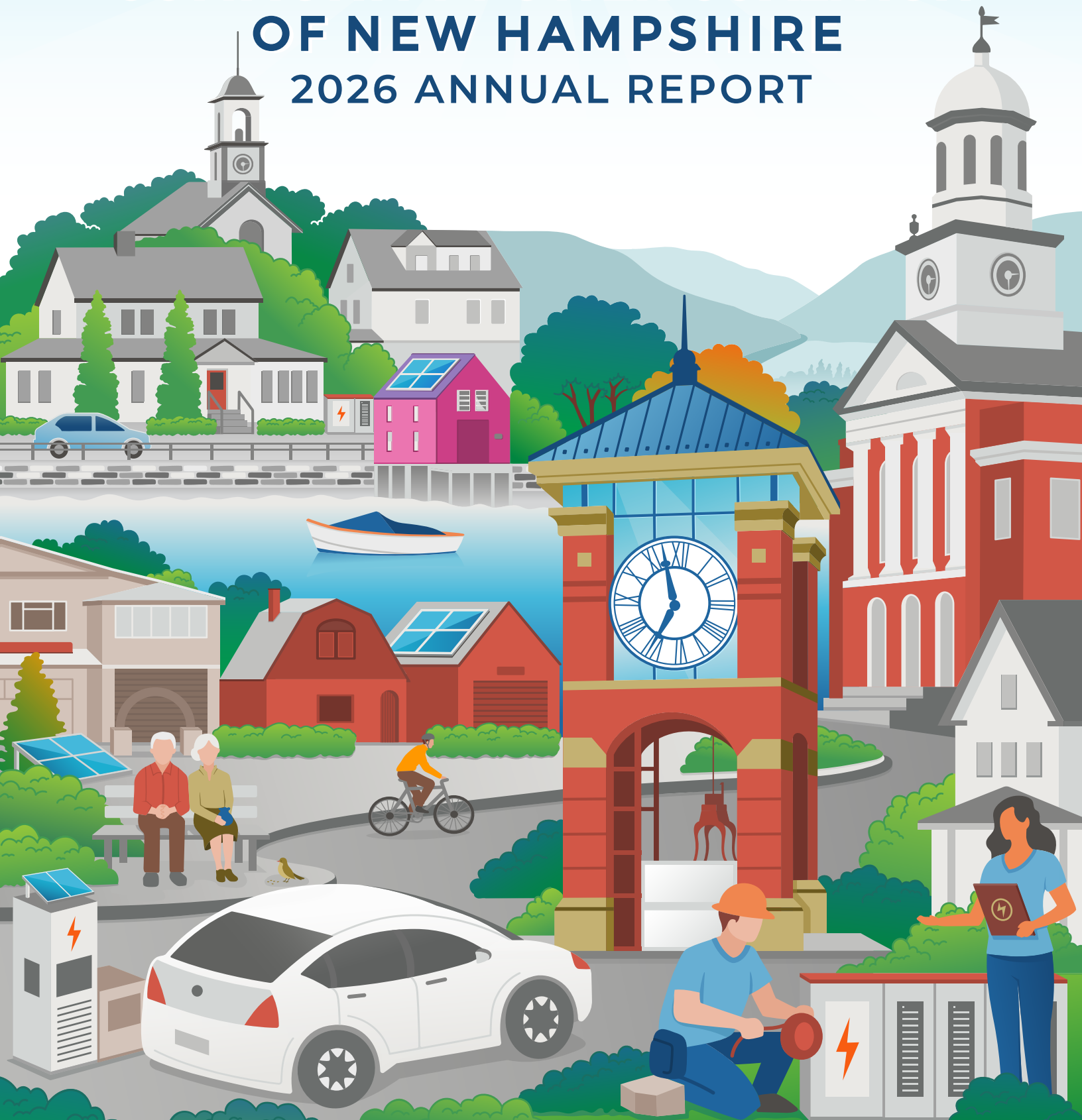




COMMUNITY POWER COALITION OF NEW HAMPSHIRE 2026 ANNUAL REPORT



Message From the Board Chair

New Hampshire’s energy landscape continues to evolve rapidly. Community Power has allowed for communities across the state to seek greater transparency and local influence over how their electricity is procured. **The vision of Community Power is a marathon, not a sprint**, and represents a structural shift in how municipalities participate in the energy marketplace. This shift has created opportunities for greater local decision making, broader consumer access, and new approaches to managing costs and risk. As CPCNH continues to grow and mature as an organization, we see clear progress being made over the past year to achieve this vision, driven by the steady work required to build a durable, community governed nonprofit.

My path to Community Power began through my work as an electrical engineer and renewable energy entrepreneur. That work provided valuable insight and revealed a clear limitation: rooftop solar and battery systems largely serve those who own property and have access to capital. Community Power offers a solution, giving municipalities the tools to extend competitive energy options more broadly, including renters and residents who might otherwise be left out.

This past year, my first as Board Chair, has underscored both the promise and the complexity of this work. CPCNH continued serving communities across New Hampshire while also working with additional municipalities preparing to launch their own programs. At the same time, we operated in a volatile market shaped by wholesale price swings, ISO-New England charges, cold weather events, and regulatory changes. These conditions are part of the energy industry and require steady management and clear communication.

In this market environment, our rates transparently reflect the actual cost of serving our communities, and in a changing market those costs can fluctuate. Accordingly, we are enhancing joint reserves to ensure long-term stability. Building a durable enterprise—whether a small business or a statewide coalition—requires focus and persistence. **We are in this for the long haul.**

Over the past year, we have also made meaningful progress across our project, policy, and member engagement efforts. Construction advanced on the 4.99-megawatt Poverty Plains Solar Project, which is set to become New Hampshire’s largest community solar array, while the launch of our ASPIRE (Annual Solicitation Program to Increase Renewable Energy) initiative established a pathway for new renewable projects to serve our members. Strong participation at our Fall Membership Meeting and bipartisan legislative wins protecting local control and fair competition reflect the growing strength and collaboration of this Coalition. I encourage you to explore these achievements in the pages that follow.

I remain confident in the role Community Power will play in New Hampshire’s energy future. By giving cities and towns authority over their electricity supply, we expand access, foster competition, and support responsible innovation at the local level. CPCNH is scaling thoughtfully and sustainably, guided by strong governance and a shared commitment to serving our communities well for years to come.

Kimberley Quirk
Chair (4/2025–Present), CPCNH Board of Directors



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View the digital version of this annual report by using the QR code or visiting communitypowernh.gov/report

Mission, Vision & Values

Our Mission

We power New Hampshire communities with local energy solutions, education, and advocacy.

Our Vision

We envision a future where communities are empowered to realize their energy goals through innovative and competitive means.

Our Values

We will create value for our Community Power member municipalities by jointly contracting for services, developing projects and programs together, educating and engaging the public, and advocating for communities and customers at the Legislature and Public Utilities Commission.

In carrying out these activities, we’re guided by the following values:

- Embody an inspiring vision for New Hampshire’s energy future.
- Support communities to reduce energy costs and pursue economic vitality by harnessing the power of competitive markets and innovation.
- Support communities to implement successful energy and climate policies and to promote the transition to a carbon neutral energy system.
- Balance the interests of member communities, who are diverse in demographics, geography, and their energy goals.
- Use our shared expertise, leadership, and skills to educate, empower, and build the capacities of our members.
- Help communities demystify the power sector to make informed decisions.
- Facilitate collaboration and teamwork by championing diversity, equity, and inclusion of people and communities of all kinds.



Our Members

Across New Hampshire, municipalities are advancing Community Power at every stage—from planning and readiness to full operation. The map below illustrates the expanding footprint of CPCNH’s member communities and county partnerships.

Operating



These communities have launched their Community Power programs and are actively supplying electricity to customers. CPCNH is managing energy supply and customer service on their behalf.

Ready



These communities have completed all approvals and are fully prepared to launch Community Power service in an upcoming enrollment wave.

Planning

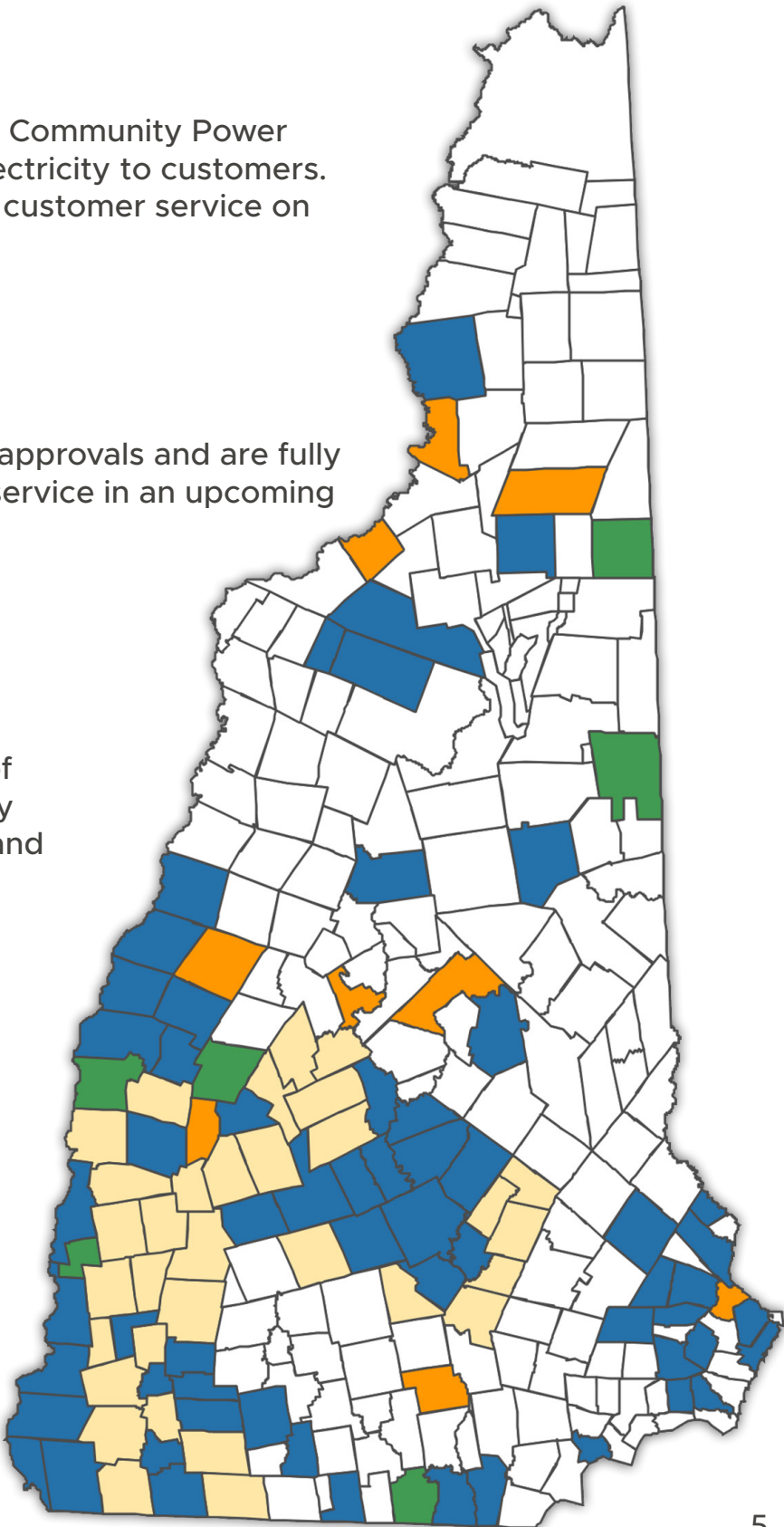


These communities are in the process of developing or finalizing their Community Power plans and working toward local and state approvals.

County Members



These communities are located within a CPCNH member county but are not enrolled in the county-level program or directly with CPCNH.



Board of Directors
April 2025–April 2026



Kimberley Quirk
Board Chair
Town of Enfield, Energy
Committee Member



Doria Brown
Vice Chair
City of Nashua, Municipal
Energy Manager



Kathleen Kelley
Treasurer
Audit Committee Chair
Town of Randolph, Androscoggin
Valley Energy Collaborative



Andrea Hodson
Secretary
Governance Committee Chair
Town of Harrisville, Select Board
Member



Clifton Below
Regulatory & Legislative Affairs
Committee Chair
City of Lebanon, former Assistant
Mayor and City Councilor



Chuck Willing
Projects & Programs Committee Chair
City of Concord, Energy & Environment
Advisory Committee Member



Clyde Carson
Finance Committee Chair
Town of Warner, Director of
Finance



Peter Kulbacki
Risk Management Committee Chair
Town of Hanover, Director of Public
Works



Lisa Sweet
Town of Rye, Energy
Committee Member



Bruce Tucker
Town of Peterborough,
Community Power
Committee Member



Bill Baber
City of Dover, Energy
Commission Member



Terry Clark
Cheshire County, County
Commissioner Chair



Jim Garrity
Town of Atkinson, Town
Moderator & Energy
Commission Chair



Tom Rooney
City of Portsmouth, Energy
Advisory Committee Member



Matt Miller
Town of Pembroke, Select
Board Member



Steve Holmgren
Town of Durham, Energy
Committee Member



Jamie Hess
Town of New London, Energy
Committee Chair



Nick Devonshire
Town of Exeter, former Energy
Committee Member



David Hemenway
Town of Webster, Select Board Chair &
Energy Committee Member



Bob Benson
Town of Grantham, Planning
Board Member

Standing Committees
As of April 2026

CPCNH's standing committees include municipal staff, elected officials, and appointed leaders from member communities who guide the Coalition's operations and strategy. Interested in joining? Contact the committee chair to learn more.

Executive

Kimberley Quirk, Committee Chair
Doria Brown
Kathleen Kelley
Andrea Hodson
Clifton Below

Governance

Andrea Hodson, Committee Chair
Beth Fenstermacher
Andrew Maneval
Joe Lamattina

Member Outreach & Engagement

Jo-Ellen Courtney, Committee Chair
Terry Clark
Lisa Sweet
Steve Holmgren
Beth Fenstermacher
Bruce Tucker

Regulatory & Legislative Affairs

Clifton Below, Committee Chair
Bill Baber
David Hemenway
Clyde Carson
Julie Gilman
Howard Kalet
Henry Noel
Evan Oxenham
Carol Shutte
Gabrielle Watson
Lee Oxenham

Finance

Clyde Carson, Committee Chair
Kathleen Kelley
Paul Looney
Doria Brown
Bob Benson
Chuck Willing
Kimberley Quirk
Clifton Below

Projects & Programs

Chuck Willing, Committee Chair
Michael Prange
Tom Rooney
Jamie Hess
Bruce Tucker
Beth McGuinn
Steve Holmgren
Clifton Below
Jeff Quackenbush
Jo-Ellen Courtney

Risk Management

Peter Kulbacki, Committee Chair
Clifton Below
Nick Devonshire
James Mashal
Michael Prange
Chuck Willing
David Hemenway
Joe Lamattina
Jamie Hess
Kimberley Quirk

2025 Member Meetings

Governance in Action. Communities in Collaboration.

In April 2025, CPCNH's Annual Member & Board Meeting (see *meeting photo, top right*) convened representatives from across New Hampshire to carry out the Coalition's core governance responsibilities. Members approved key governance updates, elected four new Board officers—**Kimberley Quirk** (Chair), **Doria Brown** (Vice Chair), **Andrea Hodson** (Secretary), and **Kathleen Kelley** (Treasurer)—and voted in three new Directors to the Board. The membership also formally recognized outgoing Chair **Clifton Below** for his transformative leadership, marking a moment of transition while reinforcing the Coalition's continued commitment to accountable, member-driven governance.



In October 2025, more than 60 member representatives gathered in Waterville Valley for the Fall Membership Meeting (see *group photo, right*) and a full day of strategic updates and peer exchange. Board Vice Chair **Doria Brown** (*bottom left*) highlighted Nashua's Residential Energy Coaching Program, while Board Member **Bruce Tucker** (*bottom center*) shared how Peterborough is deploying Discretionary Reserve Funds to support solar development and storage, EV infrastructure, and energy improvements. Guest speaker **Chase Pennoyer** (*bottom right*), President of Resilient Buildings Group, addressed municipal energy efficiency and infrastructure planning, rounding out a program focused on collaboration, transparency, and local energy innovation.



CPCNH Office Hours: Stay Informed. Stay Connected.

Each month, CPCNH hosts virtual Office Hours, providing an open Q&A forum for member communities, program stakeholders, and the general public. Topics include staffing updates, rate planning, reserves, Renewable Energy Certificates (RECs), risk management, and legislative priorities. **To view upcoming sessions and access archived recordings, scan the QR code or visit communitypowernh.gov/office-hours**

Poverty Plains Solar

A Milestone for CPCNH and New Hampshire

In 2026, the **Poverty Plains Solar Project** (see *image, right, courtesy of **Norwich Solar***) in Warner will come online as one of the largest community solar arrays in New Hampshire—a significant milestone for CPCNH and its member communities.

Developed and owned by **Encore Renewable Energy**, the 4.99-megawatt project transforms more than 20 acres of a former gravel pit into a source of locally generated renewable power. The project is fully subscribed by 11 CPCNH member communities: **Barrington, Bradford, Bristol, Dover, Durham, Grantham, Hopkinton, New London, Northumberland, Pembroke, and Rye.**

Through New Hampshire's Group Net Metering program, these 11 communities will receive net-metering credits over time, strengthening municipal budgets while expanding in-state solar generation. **Because all subscribers are public-sector entities, the financial benefits flow directly to local taxpayers.** The project is expected to generate approximately \$1.5 million in total value for participating communities, with additional value coming from cost-effective renewable energy certificates (RECs) benefiting the broader CPCNH membership.

"This project checks both of the boxes our members care most about," said **Mark Bolinger**, CPCNH Director of Projects and Programs. "We are collectively doing something that is good for the planet and that will help us offer lower, more-stable rates going forward."

Construction progress was marked on November 19, 2025, when representatives from member communities and project partners gathered at the site (see *group photo, above right*), where CPCNH Board Member **Lisa Sweet** spoke (*image, bottom left*).



Poverty Plains by the Numbers

Project Size: 4.99 megawatts (MW)
Site: 20+ acres of previously disturbed land (former gravel pit)
Annual Generation: 8.5+ million kilowatt-hours (kWh)
Homes Equivalent: ~1,000 NH homes
Subscribers: 11 CPCNH member municipalities
Projected Aggregate Value: ~\$1.5 million to participating communities, plus cost-effective RECs
Commercial Operation: Expected Summer 2026

Staff, Departments & Vendors



Henry Herndon
Executive Director



Bobbi-Jo Michael
Director of Administration



Jackson Kaspari
Director of Member Services



Mark Bolinger
Director of Projects & Programs



Deana Dennis
Director of Regulatory & Legislative Affairs



Scott May
Senior Energy Analyst



Nick Gosling
Communications Manager



Andrew Hatch
Community Energy Advisor



Laura Van Sant
Clerk & Administrative Assistant

Administration

Manages general administrative services, board and committee support, human resources, and development of internal policies.

Member Services

Conducts engagement with Members, the media, and the public through effective marketing and communications. Managing customer service, retail data, and key account relationships, Member Services provides ongoing advisory support to help communities strengthen their programs, develop local energy plans, and implement new initiatives.

Projects & Programs

Develops and implements strategies to bring cost-effective new distributed energy resources online to serve CPCNH members and to create innovative rate structures to help manage member loads. Oversees CPCNH's REC procurement and provides technical assistance to members.

Regulatory & Legislative Affairs

Advocates on behalf of consumer interests and the collective voice of its Community Power municipal members in regulatory proceedings before the Public Utilities Commission and the New Hampshire Department of Energy and legislative priorities before the New Hampshire General Court.

Power Resources

Handles energy portfolio analytics and risk management, load forecasting, cost modeling, rate recommendations, and oversight for financial operations. Manages wholesale energy market participation, including power procurement and hedging.

Thank you to our partner vendors!

Ascend Analytics – Energy portfolio risk management
BCM Environmental & Land Law, PLLC – Regulatory counsel

Calpine Community Energy – Retail data management, customer service, and market participant

Community Choice Partners – Technical consulting
Duncan, Weinberg, Genzer & Pembroke, P.C. – General counsel

EcoCFO – Accounting

Main Street Strategic – Government and public affairs
Primmer, Piper, Eggleston & Cramer, P.C. – Local legal counsel

R. C. Brayshaw & Company – Printing and mailing services

Resilient Buildings Group – Member services
River City Bank – Banking and financial services
The Energy Authority – Independent risk audit

Key Figures

April 2023

When CPCNH launched its first Community Power programs

185K Customers served in New Hampshire in 2025

50 Community Power programs launched since CPCNH started

2.9 TWh Of energy delivered since CPCNH launched (through Dec. 2025)

Advancing Our Strategic Plan

CPCNH's strategic goals center on long-term operational sustainability, strong governance and financial discipline, improved internal systems and staffing, expanded statewide impact, and measurable benefits for member communities.

In 2025, we advanced these priorities by:

- Strengthening risk management, cost-of-service modeling, rate setting, and financial reporting.
- Stabilizing reserves and aligning rates with long-term financial policy targets.
- Updating Enterprise Risk Management (ERM) policies and renewing the Load Serving Entity (LSE) service agreement.
- Filling key staffing needs in Administrative and Member Services departments.
- Securing permanent office space to support staff, board, and committees.
- Delivering reliable Cost Allocation and Benefit (CAB) reports and improved budget reporting.
- Enhancing internal and external communications systems.
- Supporting members in planning for future program launch waves.
- Contracting for development of community-scale renewable energy projects.
- Growing CPCNH's Renewable Energy Certificate (REC) aggregation service.
- Deploying discretionary reserve funds for local programs.
- Defending market integrity in legislative and regulatory arenas.
- Launching an 18-month market innovation and communications strategy.
- Engaging and building our relationships with key policymakers and industry stakeholders.
- Implementing a customer refresh enrollment policy.
- Providing ISO-NE market and portfolio risk management training.
- Strengthening organizational culture.



Our New Headquarters in the Heart of Concord

CPCNH relocated to **100 North Main Street, Suite 504**, in downtown Concord—a centralized headquarters that reflects the Coalition’s continued growth. The new office provides expanded workspace and a dedicated boardroom to support staff, members, and committee meetings. Located steps from the State House, the move strengthens engagement with partners and policymakers while positioning CPCNH for long-term operational stability and expanded statewide collaboration.



Explore Our New Digital Home

CPCNH launched **CommunityPowerNH.gov**, unifying two websites into a single, streamlined platform. The redesigned site simplifies navigation, centralizes rate and program information, and improves access to resources for customers, members, and municipal leaders. Built with transparency and usability in mind, the new website better reflects the full scope of CPCNH’s statewide work and expanding member network.

Welcoming Andrew Hatch and Laura Van Sant



CPCNH expanded its team in 2025 with **Andrew Hatch**, now Community Energy Advisor, and **Laura Van Sant**, Clerk and Administrative Assistant. Andrew previously supported members through Resilient Buildings Group and transitioned into his current role to continue guiding Community Power development and engagement statewide, working closely with member communities and local energy committees. Laura supports the Board of Directors, committees, and staff operations, strengthening governance, documentation, and

internal coordination across CPCNH’s growing network of members and statewide partners.



CPCNH Engages Across New Hampshire

In 2025, CPCNH participated in multiple major statewide convenings connecting municipal officials, policymakers, and energy leaders. The Coalition sponsored and spoke at the **Local Energy Solutions Conference**, engaged in **NH Energy Week** and the **NH Energy Summit**, and attended the annual conferences of the **New Hampshire Municipal Association** and **NH Counties Association** (*photo at right: CPCNH Board Treasurer **Kathleen Kelley** with Community Energy Advisor **Andrew Hatch***). At these events, staff and board members shared member successes, discussed policy and market developments, and strengthened partnerships advancing community-driven energy solutions statewide.



Protecting Consumers and Fair Market Competition

In 2025, CPCNH’s advocacy before the New Hampshire Public Utilities Commission **protected consumers and competitive suppliers (including CPCNH) from more than \$7 million in improperly allocated utility supply cost overruns**. CPCNH also successfully advocated for more frequent and transparent default service reconciliations, ensuring that utility supply rates reflect actual supply costs more accurately and more quickly. These improvements strengthen price transparency, prevent cost shifting, and help ensure that communities and customers participating in Community Power and other competitive supply options are treated fairly within NH’s evolving electricity market.

Stay informed and engaged on energy policy. Track legislation, find your state legislators, and sign up for CPCNH legislative alerts by visiting communitypowernh.gov/advocacy or scanning the QR code above.



Advancing Market Innovation — NH Energy Forward



Through its 2025–26 Legislative Platform, CPCNH is working to advance policies that expand competition, empower communities, and lower energy costs. Key priorities include improving default service procurement and cost recovery, clarifying energy storage eligibility under net metering, and allowing municipalities to use revolving funds to support energy initiatives through their Community Power programs. Through testimony, coalition building, and bipartisan collaboration, CPCNH is helping modernize New Hampshire’s electricity market so communities can innovate, customers can access more choices, and local energy solutions can compete on a level playing field. **View the Legislative Platform at communitypowernh.gov/legislative-platform**

ASPIRE: Advancing Renewable Energy Deployment

In 2025, CPCNH launched **ASPIRE (Annual Solicitation Program to Increase Renewable Energy)**, establishing a competitive annual process to contract with new renewable projects. The program offers long-term, fixed-price agreements that provide revenue certainty for developers while supporting members’ clean energy goals. The inaugural solicitation generated proposals from seven multi-megawatt solar projects across New Hampshire, one of which is under negotiation.

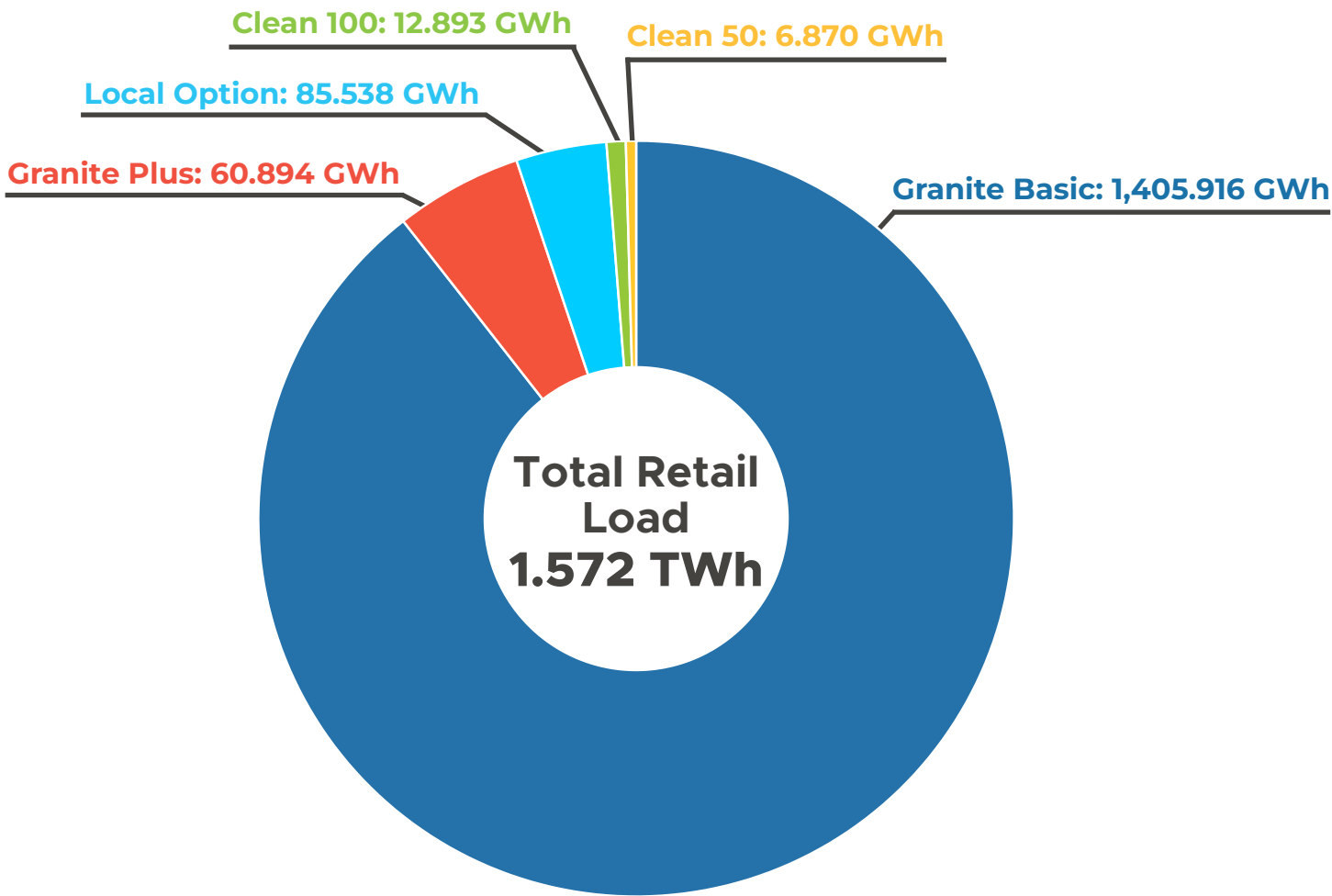


CPCNH’s Renewable Energy Certificate (REC) Aggregation Program

CPCNH’s **REC Aggregation Program** helps New Hampshire renewable energy producers access transparent markets. CPCNH purchases and retires NH-certified RECs to supply the renewable generation requirement for its electricity products. Competitive pricing and a streamlined enrollment process make participation accessible for municipal, commercial, and residential systems. **Interested in selling your RECs to CPCNH? Visit communitypowernh.gov/rec or use the QR code at right.**



2025 Energy Load by Product



Energy Products Defined

Granite Basic: Granite Basic is CPCNH’s default electricity product. It meets New Hampshire’s Renewable Portfolio Standard (RPS) by including the minimum required percentage of renewable energy — currently 25.2% (March 2026) — through the purchase of qualified Renewable Energy Certificates (RECs).

Granite Plus: Granite Plus increases renewable content to approximately 33% by purchasing additional New Hampshire RPS-compliant RECs, with a preference for sourcing from in-state renewable generators.

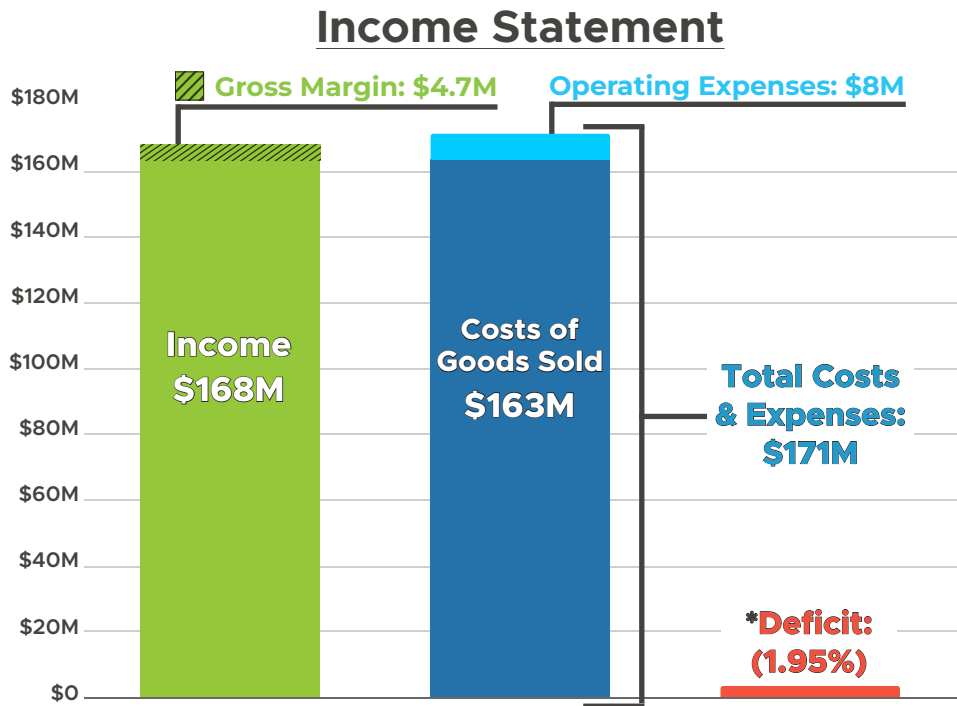
Clean 50: Clean 50 provides electricity with 50% renewable or carbon-free content. This option supports a cleaner energy mix through the voluntary purchase of additional RECs beyond the state minimum requirement.

Clean 100: Clean 100 delivers 100% renewable or carbon-free electricity. All customer usage is matched with RECs and/or clean energy sources, enabling full environmental offset.

Local Option: The Local Option rate allows communities to capitalize a fund to support local energy projects and programs for the benefit of its residents and businesses.

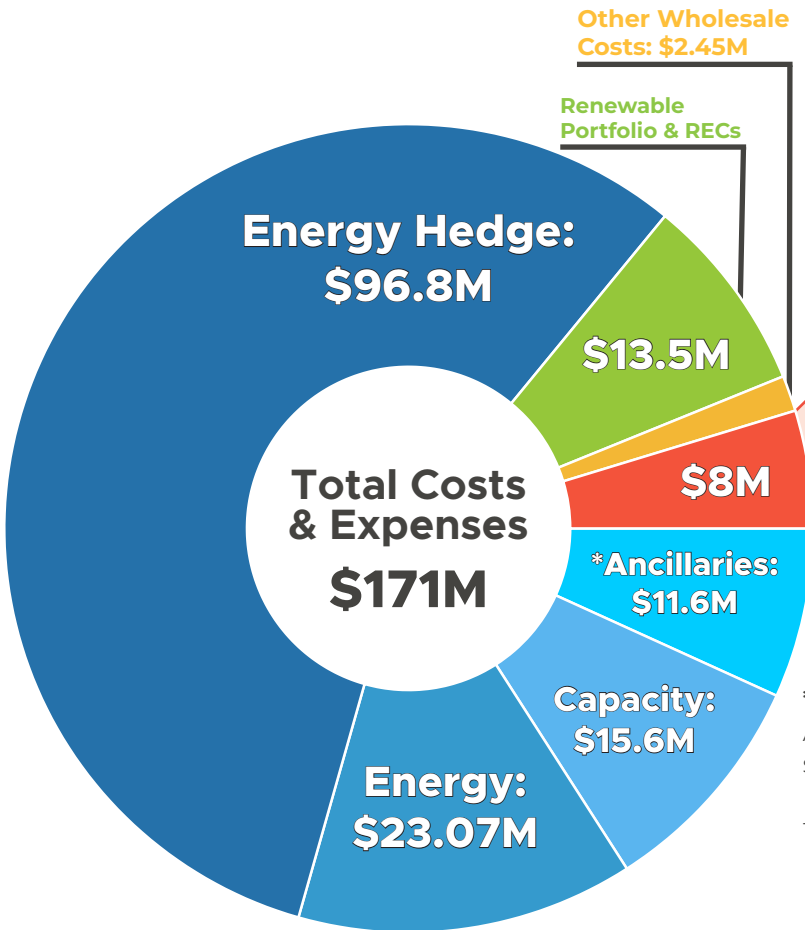
2025 Financials

These figures depict a snapshot of our 2025 year-end financials prior to the completion of our independent financial audit. In the wholesale energy supply business, monthly costs are subjected to quarterly and annual “resettlement” adjustments by ISO New England (ISO-NE) as estimated costs are tried up to better reflect the most current information.

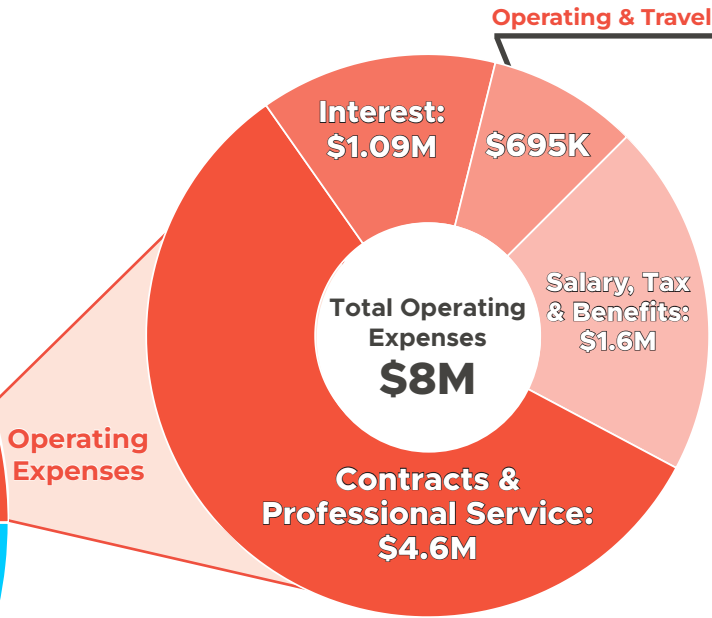


For detailed audited financial information, see the **2025 audit report**. To view the report, visit communitypowernh.gov/documents (or use the QR code above), go to the **Documents Library** section, navigate to the **Financial Documents** folder, then select the folder labeled **2025**.

Total Costs & Expenses



Operating Expenses



*In March 2025 ISO-NE implemented DASI (Day-Ahead Ancillary Services Initiative), a new ancillary services market affecting all suppliers. After 11 months, DASI net costs totaled 650% above ISO-NE original forecasts. The 2025 deficit is largely attributable to DASI costs exceeding ISO-NE forecasts.



COMMUNITY POWER COALITION OF NEW HAMPSHIRE

For communities, by communities.



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